



## PROJECT SUMMARY

## Health, Safety and Environmental Management System Business Benefits Assessment Pharmaceutical Manufacturer, UK



BRITISH STANDARD

BS EN ISO  
14001:2004

### Environmental management systems — Requirements with guidance for use

#### KEY PROJECT ELEMENTS

- ISO 14001
- OHSAS 18001
- INTEGRATED  
MANAGEMENT  
SYSTEMS
- GAP ANALYSIS
- ASSESSMENT OF  
BENEFITS OF NEW  
SYSTEMS

One of CRA's client, a major pharmaceutical manufacturing facility in England, operates a comprehensive suite of health, safety and environmental management processes, to facilitate compliance with the numerous regulatory regimes to which it is subject. The site does not have certified HSE management systems, which conflicts with corporate policy. CRA was commissioned by the site assess the potential business benefits of gaining certification to ISO 14001 and OHSAS 18001.

CRA has previously worked with the company to help strengthen its environmental management tools, by undertaking periodic gap analyses against the requirements of ISO 14001. Based on CRA's recommendations, the company has developed a range of tools, including an aspects assessment procedure.

The site is regulated under the Pollution Prevention and Control (PPC) and the Control of Major Industrial Hazards (COMAH) regimes. Consequently, it is inspected regularly by the Environment Agency and the Health & Safety Executive. It also is subject to various audits to comply with fire safety requirements, its climate change agreement, and the Packaging Regulations, among others. In addition, it is audited by the corporate function. Consequently, the site has developed a comprehensive set of HSE management processes to ensure compliance with these regimes.

CRA's assessment was based on a review of existing management processes, which confirmed that the site had many of the components of a certifiable management system. Minor gaps were identified, in particular with regard to certain non-production activities, and recommendations were made to modify existing procedures accordingly. However, CRA found no evidence that certified HSE management systems would deliver materially enhanced performance. It was identified that the EP OPRA score would improve (and Environment Agency inspection fees consequently reduce slightly) if the site had a certified EMS.

CRA advised the site that, unless the corporate organisation could identify strong customer or investor pressure for certified management systems, there was no evidence that these would benefit the site.